



EXPERIENCE

Wiley Rein LLP

Partner

2013-Present

Represent clients before U.S. regulatory agencies on regulatory, policy, and transactional matters related to domestic and international telecommunications and public safety communications. Counsel clients on U.S. regulation governing uncrewed aircraft systems, including matters before the Federal Aviation Administration.

National Telecommunications and Information Administration, U.S. Department of Commerce

2009-2013

Deputy Assistant Secretary for Communications and Information

Developed and advocated communications and information policy on behalf of the Obama Administration before the U.S. Congress, private industry, other Federal agencies, state and local governments, foreign governments, international organizations, and private organizations. Worked with White House offices on telecommunications and information policy issues. Developed consensus on Administration positions among multiple stakeholders. Oversaw NTIA's operations.

- Successfully oversaw NTIA's digital television transition program, ensuring that the number of unprepared households dropped from 6.7% to 0.5% by the transition date.
- Testified before Congress on digital television transition.
- Led efforts that resulted in a new \$7 billion public safety broadband network program housed within NTIA.
- Spoke domestically and internationally on behalf of the Administration, the Department of Commerce and NTIA via keynote speeches and remarks, including at APCO, CTIA, LULAC, MMTC, NAB, NALEO, NTCA, PCI, and SIA.
- Advocated for and led the establishment of the first NTIA Diversity and Inclusion Council.

Sprint Nextel

2006-2009

Vice President, State and Federal Regulatory, Government Affairs

Advocated on behalf of Sprint Nextel before state and federal government agencies regarding non-spectrum issues that affect the company's wireless and wireline assets. Advised the client on compliance with the Communications Act and state and federal rules and policies. Oversaw the Sprint Nextel state and federal regulatory groups.

International Bureau, Federal Communications Commission (FCC)

1999-2006

Deputy Chief

Developed and implemented Commission policy on international telecommunications and satellite spectrum. Represented the Commission at international meetings. Assisted the Bureau Chief in leading 150+ employees to craft and implement the Bureau's strategic vision.

- Oversaw the development of numerous policies including the ancillary terrestrial rules for satellite carriers, the reform of the accounting rates system, and international mobile termination rates.
- Chaired the biennial review working group.
- Member, Interagency Task Force for Hispanic Employment.

Office of Chairman William E. Kennard, FCC

Aug. 2000 – Feb. 2001

Senior Legal Advisor

Advised the Chairman on Common Carrier (telephony) matters. Ensured that the Chairman's agenda was implemented and that the Commission's processes ran smoothly. Coordinated policies including local competition, mergers, open access, and universal service.

Network Services Division, Common Carrier Bureau, FCC

1997-1999

Chief and Deputy Chief

Developed domestic telecommunications policy regarding local competition, access to telecommunications services, and protection of the fixed telephone network. Led a multi-disciplinary team of attorneys, engineers, economists, specialists, and support staff. Oversaw reform of Part 68 equipment registration rules and numbering administration.

National Economic Council, White House

1997

Deputy Chief of Staff

Advised the Director regarding U.S. telecommunications policy and issues related to Hispanic education. Assisted with National Economic Council operations.

**Subcommittee on Communication, Committee on Commerce, Science and Transportation,
U.S. Senate**

1996-1997

Democratic Counsel

Advised Senators and staff on domestic and international telecommunications policy, including foreign ownership restrictions, universal service, and liquor advertising.

FCC

1994-1996

Counsel to the Chief, Common Carrier Bureau

Attorney, Consumer Protection Division, Cable Services Bureau

Reviewed for legal sufficiency and coordinated orders with other FCC Offices and Bureaus. Met with Commissioners' advisors to facilitate review and adoption of orders. Wrote and edited responses to congressional inquiries. Served as Federal Staff Chair of the Federal-State Universal Service Joint Board.

Associate

Prepared legal memoranda and portions of briefs on issues that included product liability, corporate compliance, administrative procedure, and legislation. Participated in discovery and other trial preparation functions. Coordinated mentoring program for Latino law students.

EDUCATION

J.D., National Law Center, George Washington University

* *Journal of International Law and Economics*

B.A., Pennsylvania State University

* *Cum Laude*

RECOGNITION AND AWARDS

- Association of Public Safety Communications Officials Leadership in Advancing Communications Policy Award
- Imagen Latina Leaders Award
- National Organization of Black Elected Legislative Women (NOBEL) Women Leaders in Technology Award
- Women in Cable Telecommunications Public Service Award
- Penn State Alumni Fellow Award
- FCBA Foundation Volunteer of the Year Award
- FCC Gold Medal
- FCC Chairman's Award

OTHER

- Conversational Spanish
- Biden-Harris Transition Team, Department of Commerce (2020-2021)
- Obama-Biden Transition Team, USTR (2008)
- Chair, FCC Advisory Committee on Diversity and Digital Empowerment
- Chair Emeritus and Member, FCC Communications Equity and Diversity Council
- Hispanic Bar Association of D.C.
 - * Former member of Board of Directors
- Hispanic National Bar Association
- Federal Communications Bar Association (FCBA)
 - * Secretary
 - * Executive Committee member
 - * Former Foundation Board member
 - * Former Nominations Committee member
 - * Former Treasurer
- Women's Bar Association
- Admitted to D.C. Bar and Maryland Bar (Inactive)